Civilian Acquisition Workforce Personnel Demonstration Project

An Introduction to CCAS

[Contribution-based Compensation and Appraisal System]

To start this introduction, please go to the next slide.

June 2, 2000

Instructions

- To obtain the full effect of this self-paced training presentation, it is recommended that you use the Slide Show feature of Power Point.
- The Slide Show feature can be activated by going to the Tool Bar, select Slide Show and then select View Show.
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 - use the left mouse click, or
 - use the "PgDn" key on the keyboard
- To review the previous slide
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There are three career paths with broadband levels.

Business Management and Technical Management Professional (NH)

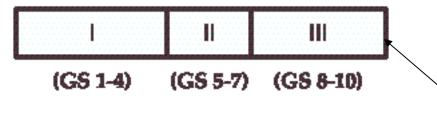


Technical Management Support (NJ)



The salary range for a given broadband level of a career path corresponds to the General Schedule Pay Rates.

Administrative Support (NK)



Career path with three levels

There are point ranges associated with each career path and broadband level.

Busines Technical Support Support Professional Professional Point Range Point Range Point Range Point Range Point Range Very 115 95 70 High 96-100 79-83 Mad 84-95 67-78 Lww 79-83 61-66 High 79-83 62-66 57-61 Med 67-78 52-61 47-56 Lww High, Med (ium), Low in any broadband level refers to salary in relation to the salary range for your broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium, or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium or low contribution of the salary range for the broadband. High, Med, Low not mean that you are high, medium or low contribution of the salary range for the broadband.						•			
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		High	ir .						
Low 0-5 0-5		Med	6-23	6-23	6-23				
		Low	0-5	0-5	0-5				

How Am I Evaluated Under the Contribution-based Compensation and Appraisal System (CCAS)?

You are evaluated against six factors.

- Factors
 - Problem Solving
 - Teamwork/Cooperation
 - Customer Relations
 - Leadership/Supervision
 - Communications
 - Resource Management
- Discriminators
 - Refine the Factors
 - Are the <u>Same</u> for All <u>Levels</u> of Contribution
 - No Modification
- Descriptors
 - Define Increasing Levels of Contribution
 - Are <u>Different</u> for Each Level of Each Career
 <u>Path</u>
 - No Modification

An example of a factor. This is for Resource Management for the Business Management

<u> </u>							
LEVEL DESCRIPTORS POLITICITY	DISCRIMINATORS						
LEVEL I							
Uses assigned resources needed to accomplish tasks.	- Scope of Responsibility						
Plans individual time and assigned resources to accomplish tasks.	- Planning/Budgeting						
• Effectively accomplishes assigned tasks.							
Literary accomplishes assigned assis.	- Execution/Efficiency						
LEVEL II							
• Plans and utilize Dlagge and the total goals	s Scope of Responsibility						
• Optimizes resour Please note that							
established sched DISCRIMINATORS are the same	e - Planning/Budgeting						
• Effectively acces							
resource guideling for all levels.	- Execution/Efficiency						
LEVEL III	, , , , , , , , , , , , , , , , , , ,						
Plans and allocates resources to accomplish multiple	- Scope of Responsibility						
projects/programs.	Scope of Temporalism						
Identifies and optimizes resources to accomplish multiple	- Planning/Budgeting						
projects/programs goals.							
Effectively accomplishes multiple projects/prograp							
	ote that						
LEAVEL BY							
() F (R P I () R	Sare different _{tv}						
• Develops, acquires, and allocates resources goals and strategic objectives.	ch level.						
	JII level.						
1 Officiales of garlizational strategies, tactes, and but							
to acquire and allocate resources. • Optimizes controls and manages all resources across	- Execution/Efficiency						
opumizes, condois, and mainages an resources across	S						
projects/programs. Develops and integrates innovative approaches							
to attain goals and minimize expenditures.							

An example of a factor. This is for Resource Management for the Business Management

career nath						
I	EVEL DESCRIPTORS Path.	DISCR	IMINATORS			
LEVEL I						
 Uses assigned resour 	ces needed to accomplish tasks.	-	Responsibility			
Plans individual time	and assigned resources to accomplish tasks.	- Planning/1	Budgeting			
• Effectively accomplis	shes assigned tasks.					
		- Execution	/Efficiency			
LEVEL II						
 Plans and utilizes app 	propriate resources to accomplish project goals.	- Scope of 1	Responsibility			
Optimizes resources	Factors are in the Fed	loral				
established schedule	ractors are in the red	lerar	3udgeting			
• Effectively accompli	Register,		mcc ·			
resource guidelines.	· · · · · · · · · · · · · · · · · · ·		/Efficiency			
LEVEL III	Army Operating					
Plans and allocates n			Responsibility			
projects/programs.	Procedures,		_			
• Identifies and optimi			3udgeting			
projects/programs go	and					
• Effectively accompli	Docition Doguiromo	nto	'Efficiency			
established guideline	Position Requirement	IILS				
LEVEL IV	Document					
• Develops, acquires, a	Document		Responsibility			
goals and strategic ol	or go to					
Formulates organizat		3udgeting				
to acquire and alloca	http://dacm.sarda	TT-000 .				
Optimizes, controls,	and the control of th		'Efficiency			
projects/programs. I	.army.mil/demo					
to attain goals and m	nımıze expenatures.					

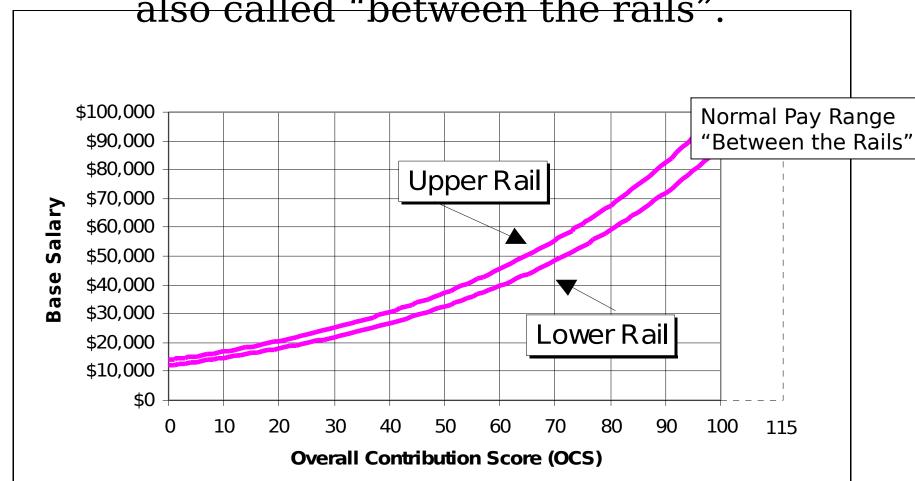
Before discussing what appraisal forms to use to complete the forms, four basic concepts musunderstood.

These four basic concepts are....

- Normal Pay Range and eligibility for compen
- Expected Level of Contribution
- Delta OCS and Delta Salary
- Compensation from the Pay Pool

Concept # 1 Normal Pay Range and Eligibility for Compensation

The Normal Pay Range is the region bounded by the upper and lower rails, also called "between the rails".



- Above the Upper Rail = Inappropriately Compensated A Region
- Normal Pay Range (Between the Rails) = Appropriately Compensated

The region determines your eligibility for compensation. These are the compensation rules and limits.

Category	General Pay Increase	Contribution Rating Increase	Contribution Award	Locality Pay ¹
Inappropriately Compensated-A	Could be reduced or denied	NO	NO	YES
Appropriately Compensated	YES	YES2—Up to 6%	YES ⁵	YES
Inappropriately Compensated-B	YES	YES ^{3,4} —Up to 20%	YES ⁵	YES

¹ Basic pay plus locality pay may not exceed Executive Level IV basic pay.

² May not exceed upper rail of NPR for employee's OCS or maximum salary for current broadband level.

³ Over 20% requires local commander's approval.

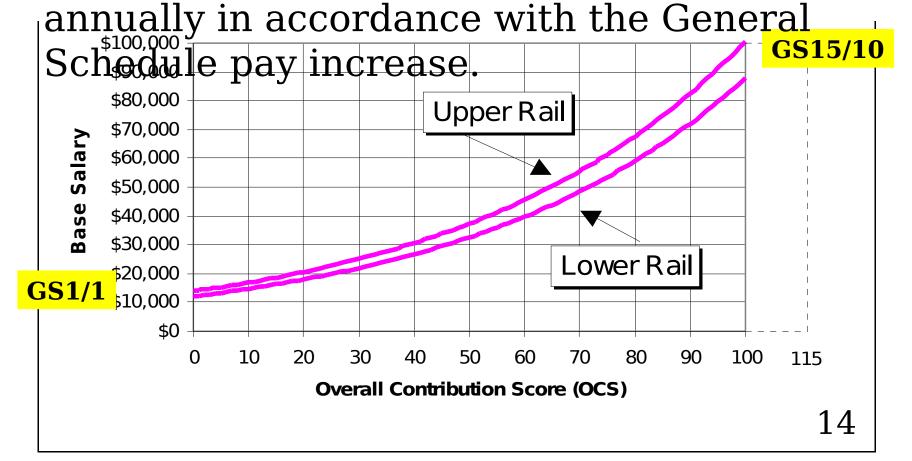
⁴May not exceed 6% above the lower rail or the maximum salary for current broadband level

⁵ Pay pool manager approves up to \$10,000. Amounts exceeding \$10,000 require local commander's approval.

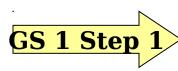
The Normal Pay Range was previously defined as the region bounded by the upper and lower rails. Midway between the upper and lower rail is the Standard Pay Line or SPL.

Upper Rail Standard Pay Line Lower Rail

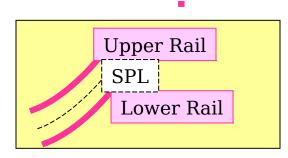
The Standard Pay Line or SPL is a mathematical relationship between contribution and salary. The SPL tracks from the lowest pay, GS-1 Step 1, to the highest pay, GS-15 Step 10. It is increased



Another way to show this is the Normal Pay Range and Standard Pay Line Chart



Normal Pay Range									
	1	Stand	ard Pay Li	ne for	r 1999				
	ocs		SPL	>	*0.92	3	*1.08		
	Score			Up	per Rail	Lower Rail			
GS01/1	1	\$	13,630	\$	12,540	\$	14,720		
	2	\$	13,903	\$	12,791	\$	15,015		
	33	\$	25,720	\$	23,663	\$	27,778		
	34	\$	26,236	\$	24,137	\$	28,334		
	35	\$	26,761	\$	24,621	\$	28,902		
	36	\$	27,298	\$	25,114	\$	29,482		
	37	\$	27,845	\$	25,617	\$	30,073		
	38	\$	28,403	\$	26,131	\$	30,675		
	39	\$	28,972	\$	26,654	\$	31,290		
	40	\$	29,553	\$	27,189	\$	31,917		
	41	\$ \$ \$	30,145	\$ \$ \$	27,734	\$ \$ \$	32,557		
	42		30,749		28,289	\$	33,209		
	43	\$	31,366	\$ \$ \$	28,856	\$	33,875		
	44	\$	31,994	\$	29,435	\$	34,554		
	45	\$	32,635	\$	30,025	\$	35,246		
	46	\$ \$ \$ \$ \$ \$	33,290	\$	30,626	\$ \$ \$ \$ \$	35,953		
	47	\$	33,957	\$ \$	31,240	\$	36,673		
	48	\$	34,637	\$	31,866	\$	37,408		
	49		35,332	\$	32,505		38,158		
	50	\$	36,040	\$	33,156	\$	38,923		
	96	\$	89,786	\$	82,604	\$	96,969		
	97	\$	91,586	\$	84,259	\$	97,201		
	98	\$	93,422	\$	85,948	\$ \$	97,201		
	99	\$	95,294	\$	87,670	\$	97,201		
GS15/10	100	\$	97,201	\$	89,425	\$	97,201		



Concept # 2 Expected Level of Contribution

From the NPR and SPL Chart, you can determine your Expected Level of Contribution.

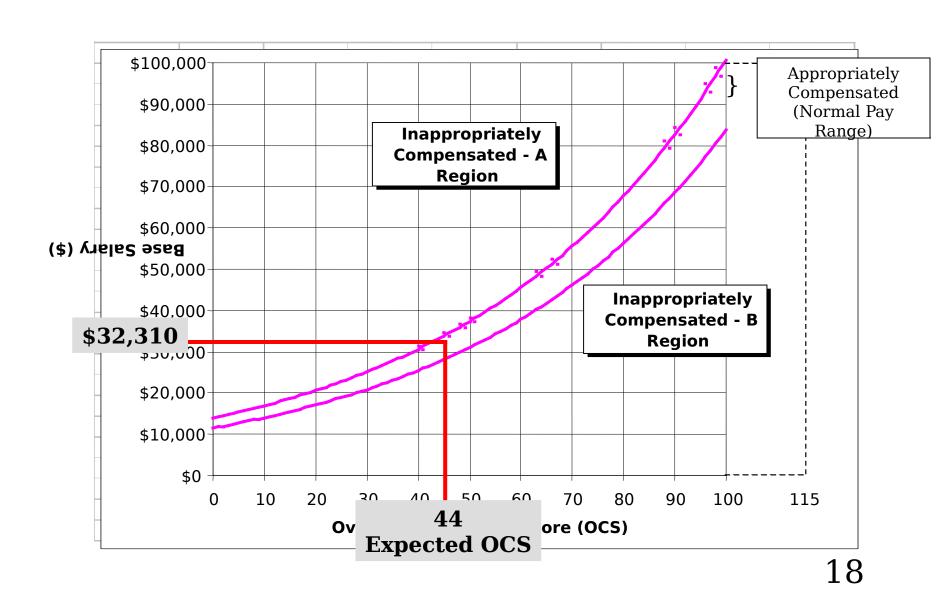
The Expected Level of Contribution is derived by equating your current **base** salary to an Overall Contribution Score (OCS) on the NPR and SPL Chart.

How is the Expected Level of Contribution Determined?

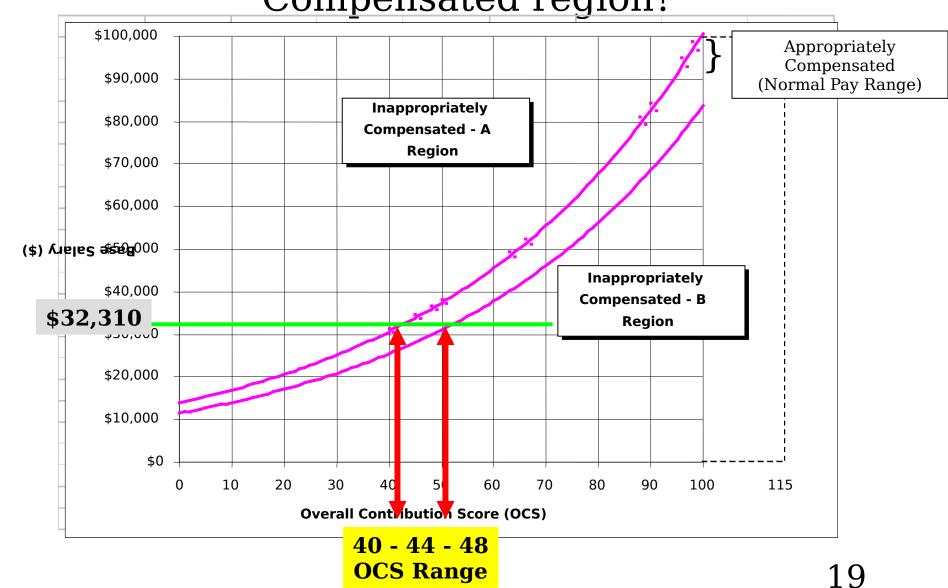
Employee's Base salary is \$32,310.

	Normal Pay Range and									
Standard Pay Line for 1999										
Find the _		OCS	SI	PL		*0).92	*1	.08	
closest		Score			L	_OW	er rail	Uppe	er Rail	
dollar										
amount										
in the		39	\$	28,972		\$	26,654	\$	31,290	
SPL		40	\$	29,553		\$	27,189	\$	31,917	
column		41	\$	30,145		\$	27,734	\$	32,557	
to the		42	\$	30,749			The	NPR an	d SPL Ta	ble
employee		43	\$	31.366			_	_	l annuall	
's base		44 🗲	\$	31,994				-	fective da	
salary		45	\$	32,635			•		the	
	ed Leve	l of Co	ntribu	tion is	44		Genera	al Sched	lule Pay '	Tables
_		47	\$	33,957			For	the cur	rent Tab	le,
		48	\$	34,637			•	_	click on	
		49	\$	35,332		ht	tp://dac	m.sard	a.army.r	nil/de
									1	7
										/

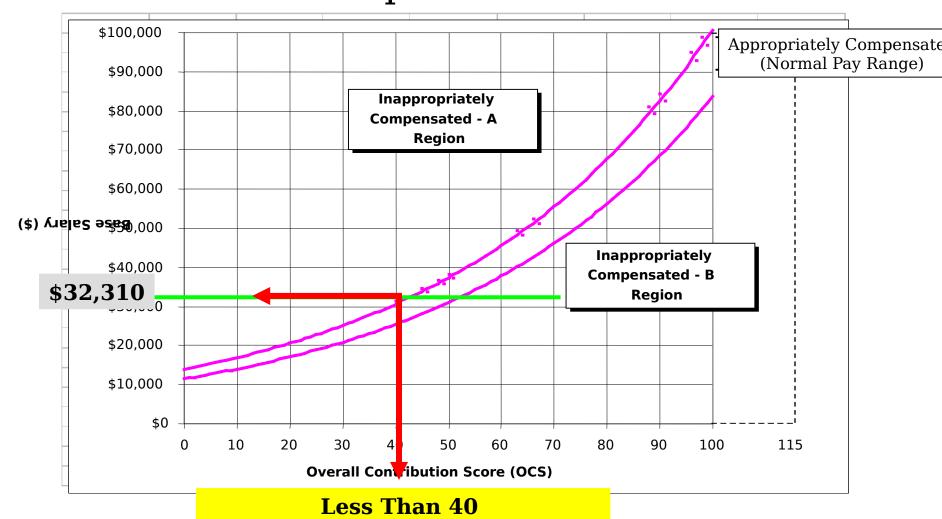
The Expected Level of Contribution for a base salary of \$32,310 is 44.



What is the approximate OCS range to remain within the Appropriately Compensated region?

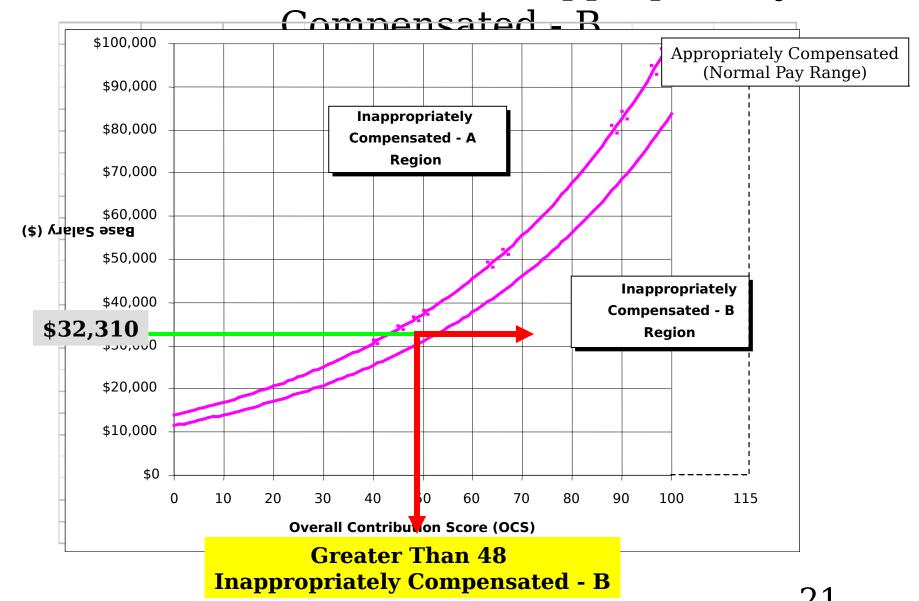


A score less than 40 places this individual above the upper rail- Inappropriately Compensated -A.



Inappropriately Compensated - A

A score greater than 48 places this individual below the lower rail - Inappropriately





If you want to calculate your expected level of contribution,

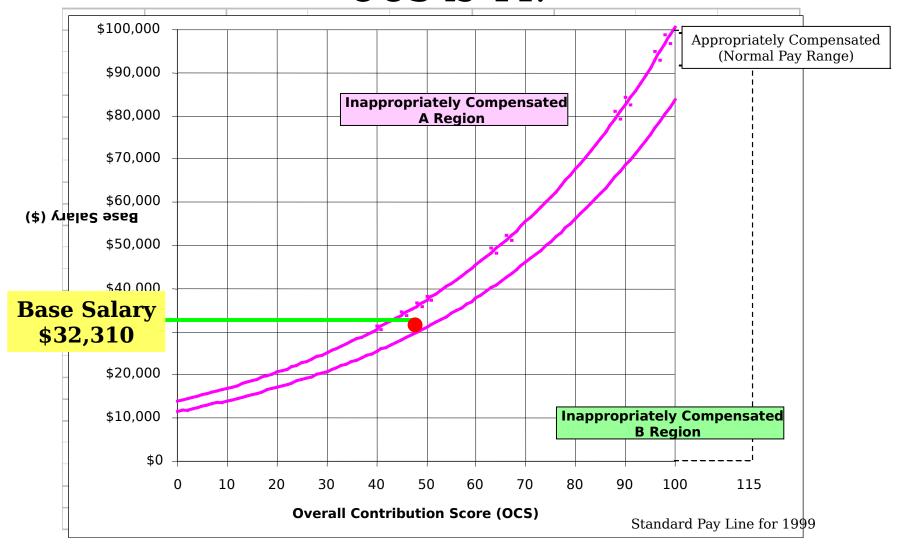
please select either
the CCAS Calculator <u>or</u> the current NPR and SPL Chart
at the following web address

http://dacm.sarda.army.mil/demo

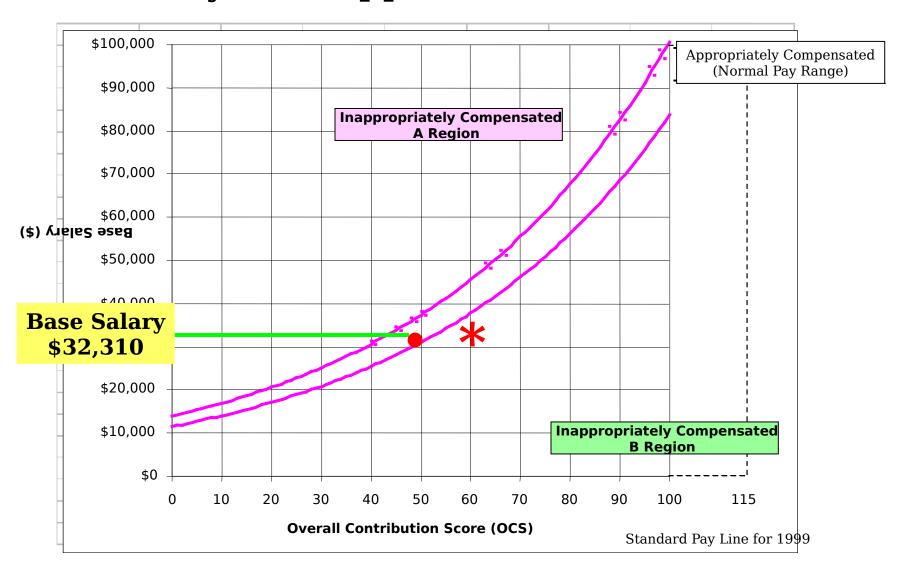
if not, please page down or left click on the mouse to advance to the next slide.

Concept # 3 Delta OCS and Delta Salary

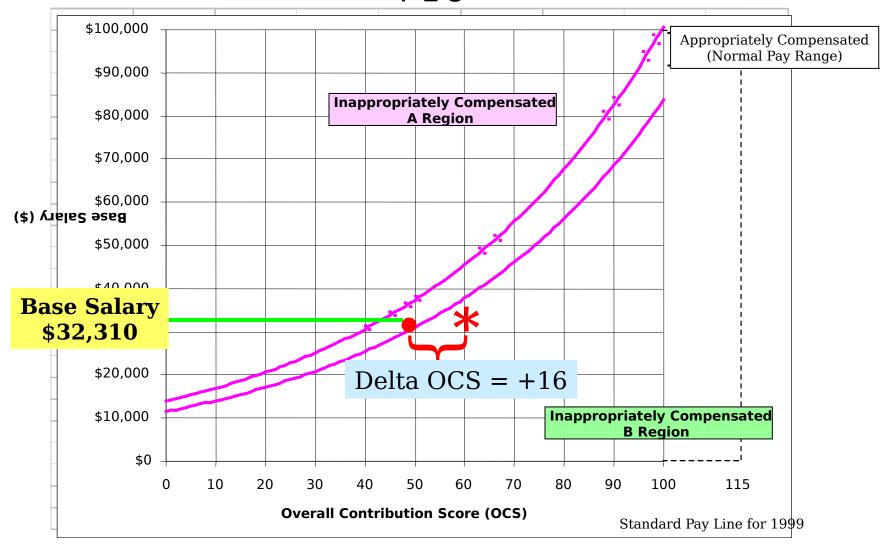
If my base salary is \$32,310, then my Expected OCS is 44.



The Pay Pool Approved an OCS of 60.



OCS score 60 - Expected OCS 44 = Delta OCS +16



The Target Salary for Army is the Upper Rail Salary (also called Beta +1).

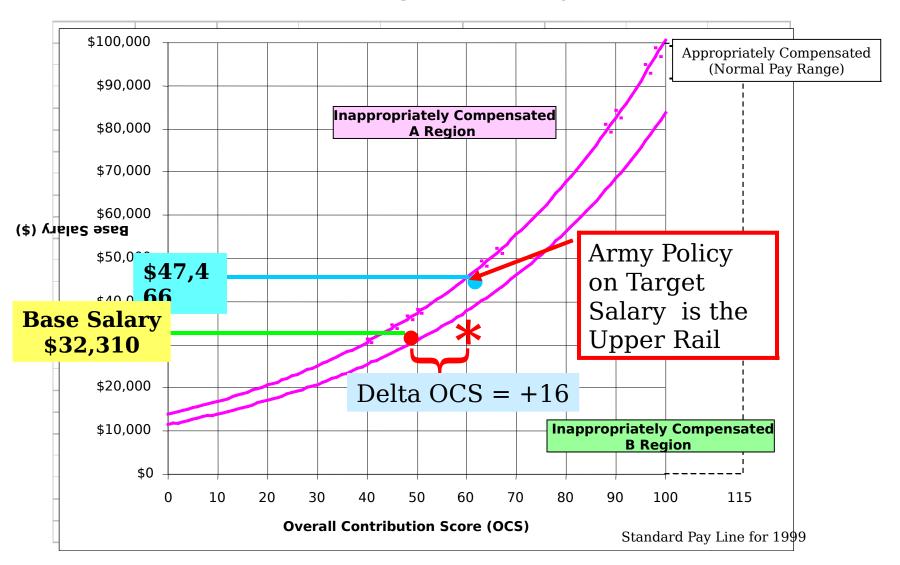
		mal Pay					Upper Rail
S	tand	ard Pay	Line	for 1999)		
OCS Score		SPL		*0.92 ower rail	Uŗ	*1.08 oper Rail	+ 1 Standard Pay Li
F-7	I _ь	43 430		20.007		44722	
57	\$	41,410	\$	38,097	\$	44,723	/ Lower Rail
58	\$	42,240	\$	38,861	* \$	45,619	0
59	\$	43,087	\$	39,640	\$	46,534	
60	\$	43,950	\$	40,434	\$	47,466	
61	\$	44,831	- \$	41,245	\$	48,418	•
62	\$	45,730	\$	42,071	\$	49,388	
63	\$	46,646	\$	42,914	\$	50,378	- 1
64	\$	47,581	\$	43,774	\$	51,387	
65	\$	48,535	\$	44,652	\$	52,417	
66	\$	49,507	\$	45,547	\$	53,468	
67	\$	50,500	\$	46,460	\$	54,540	
	<u> </u>						
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Target Salary:

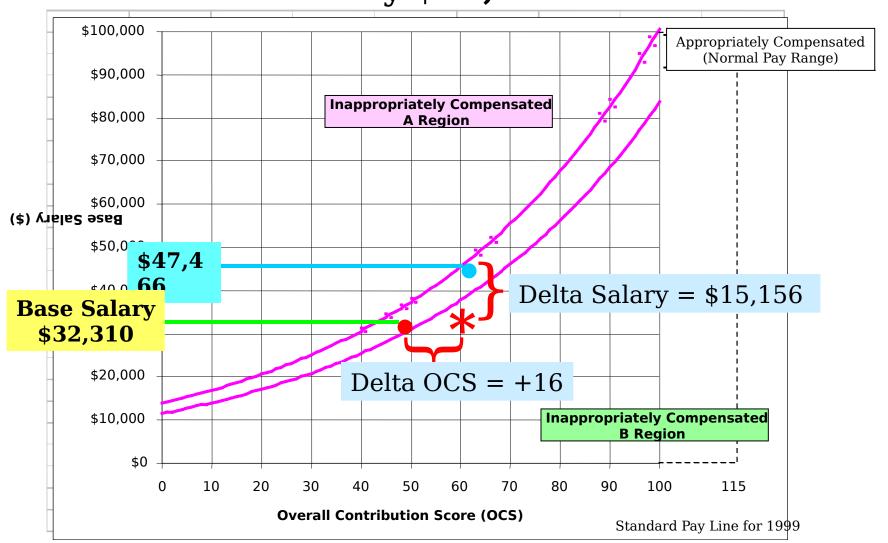
Beta +1 (Upper Rail) means if Pay Pool approved an OCS of 60, the target s Beta 0 (SPL) means an OCS of 60's target salary is \$43,950.

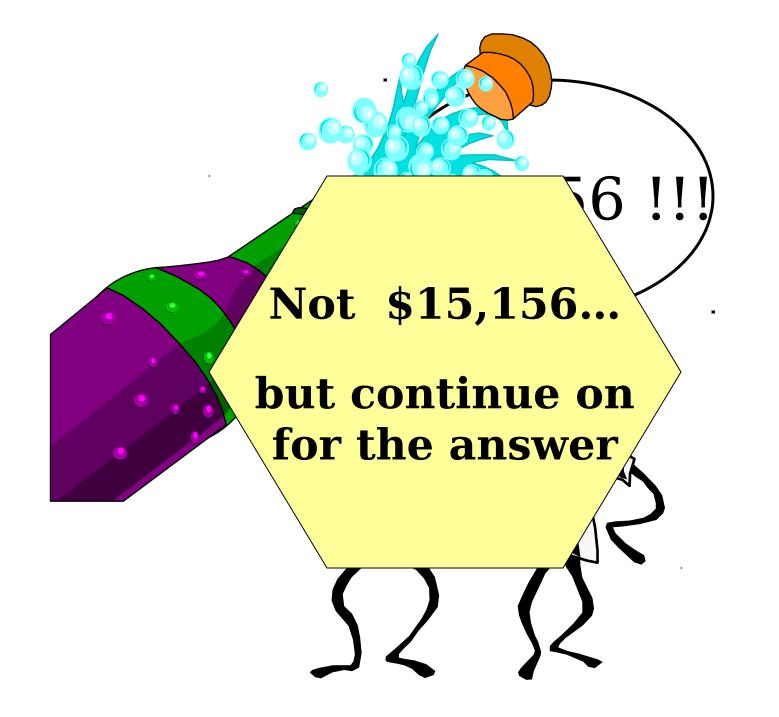
Beta -1 (Lower Rail means an OCS of 60's target salary is \$40,43427

\$47,466 is the target salary for OCS 60.



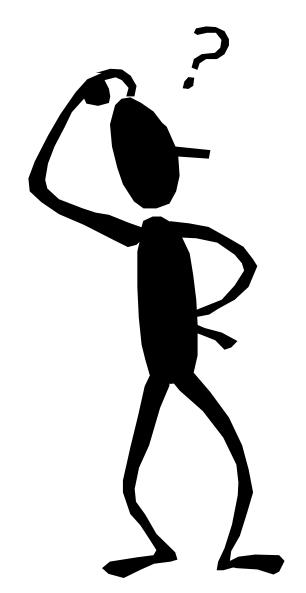
OCS Salary \$47,466 - Base Salary \$32,310 = Delta Salary \$15,156





Concept # 4 Compensation from the Pay Pool

How Much of the Delta Salary Do I Get?



Answer:

Depends on how much money is in the pay pool for Contribution Rating Increase and Contribution Award.

Go to the next slide 🚱

How Much of the Delta Salary Do I Get?

1. Determine Who is in the Pay Pool as of the End of the Rating Period on September 30.

	1999	Expected
	Base Salary	OCS
Employee One	\$32,310	44
Employee Two	\$55,000	72
Employee Three	\$64,550	79
Employee Four	\$84,741	93
Employee Five	\$90,000	96

Base Salary

\$326,601

2. Add All the Base Salaries for the Pay Pool's Total Base Salary.

How Much of the Delta Salary Do I Get?

3. Calculate Amount in Pay Pool (% of Total Base Sa

	1999	Expected
	Base Salary	OCS
Employee One	\$32,310	44
Employee Two	\$55,000	72
Employee Three	\$64,550	79
Employee Four	\$84,741	93
Employee Five	\$90,000	96

Total
Base Salary
\$326,601

Pay Pool Dollars
Total Base Salary * 2.4% for CRI Pool = \$7,838
Total Base Salary * (1.3% * 90% or 1.17) = \$3,821

CRI - 2.4% Was the Minimum Percent for First Year of the Project, 2.0% for S Award - 1.3% of Which 90% Was the Minimum for CA, 1.0% for Subsequent Y

These Are Minimum Percentages That Can Be Increased by your

How Much of the Delta Salary Do I Get? 4. Enter the OCS Scores and Salaries

	1999	Expected
	Base Salary	OCS
Employee One	\$32,310	44
Employee Two	\$55,000	72
Employee Three	\$64,550	79
Employee Four	\$84,741	93
Employee Five	\$90,000	96

OCS	OCS
Score	Salary
60	\$47,466
67	\$54,540
80	\$70,590
91	\$87,810
98	\$100,894

Army Policy on Target Salary is the Upper Rail

Total
Base Salary
\$326,601

Pay Pool Dollars Total Base Salary * 2.4% for CRI Pool = \$7,838 Total Base Salary * (1.3% * 90% or 1.17) = \$3,821

How Much of the Delta Salary Do I Get? 5. Determine the Delta OCS.

	1999	Expected	OCS	OCS	Delta
	Base Salary	OCS	Score	Salary	OCS
Employee One	\$32,310	44	60	\$47,466	+16
Employee Two	\$55,000	72	67	\$54,540	- 5
Employee Three	\$64,550	79	80	\$70,590	+1
Employee Four	\$84,741	93	91	\$87,810	- 2
Employee Five	\$90,000	96	98	\$100,894	+2

Total
Base Salary
\$326,601

Pay Pool Dollars Total Base Salary * 2.4% for CRI Pool = \$7,838 Total Base Salary * (1.3% * 90% or 1.17) = \$3,821

How Much of the Delta Salary Do I Get?

6. Calculate Delta Salary and Total Positive Delta.

	1999	Expected
	Base Salary	OCS
Employee One	\$32,310	44
Employee Two	\$55,000	72
Employee Three	\$64,550	79
Employee Four	\$84,741	93
Employee Five	\$90,000	96

OCS	OCS	Delta
Score	Salary	OCS
60	\$47,466	+16
67	\$54,540	- 5
80	\$70,590	+1
91	\$87,810	- 2
98	\$100,894	+2

Delta
Salary
+\$15,156
-\$460
+\$6,040
+\$3,069
+\$10,894
Total
Positive
Delta
\$35,159

Total
Base Salary
\$326,601

Pay Pool Dollars
Total Base Salary * 2.4% for CRI Pool = \$7,
Total Base Salary * (1.3% * 90% or 1.17) = 1

How Much of the Delta Salary Do I Get?

7. Calculate Per Cent of Delta Salary to be given.

Base Salary	000
Dase Salary	OCS
\$32,310	44
\$55,000	72
\$64,550	79
\$84,741	93
\$90,000	96
	\$55,000 \$64,550 \$84,741

OCS	OCS	
Score	Salary	
60	\$47,466	
67	\$54,540	
80	\$70,590	
91	\$87,810	
98	\$100,894	

	Delta
	OCS
	+16
	- 5
	+1
	- 2
Į.	+2

Delta
Salary
+\$15,156
-\$460
+\$6,040
+\$3,069
+\$10,894
Total
Positive

Total
Base Salary
\$326,601

```
Pay Pool Dollars
Total Base Salary * 2.4% for CI/I Pool = $7,838 $35,159
Total Base Salary * (1.3% * 90% or 1.17) = $3,821
```



Pay Pool Dollars Divided by Total Positive Delta = Percent of Delt

CRI CA \$7,838

/

\$35,159

=

22.29%

\$3,821

\$35,159

=

10.87%

How Much of the Delta Salary Do I Get?

8. Calculate Approved CRI and CA Compensation.

	1999	Expected
	Base Salary	OCS
Employee One	\$32,310	44
Employee Two	\$55,000	72
Employee Three	\$64,550	79
Employee Four	\$84,741	93
Employee Five	\$90,000	96

OCS	OCS	Delta
Score	Salary	OCS
60	\$47,466	+16
67	\$54,540	- 5
80	\$70,590	+1
91	\$87,810	- 2
98	\$100,894	+2

Delta
Salary
+\$15,156
-\$460
+\$6,040
+\$3,069
+\$10,894
Total

Positive Delta \$35,159

% of	% of
Delta	Delta
Salary	Salary
\$7,838 /	\$3,821 /
\$35,159	\$35,159
=	=

CA

\$1,647

\$657 \$334

\$1,184

10.87%

CRI

\$3,378

\$1,346

\$684 \$2,428

22.29%

Total
Base Salary
<u> ተጋጋር ር</u> 01
\$326,601

Pay Pool Dollars

Total Base Salary * 2.4% for CRI Pool = \$7,838

Total Base Salary * (1.3% * 90% or 1.17) = \$3,821

• Salary Delta = +\$15,156

•% of Salary Delta as CRI 22.29% *

\$15,156 = \$3,378

•% of Salary Delta as CA 10.87% *

\$15,156 = \$1,647

What forms do I use to do my CCAS?

Part IV - Employee Support

Form

Part III - Employee Self

Assessment

Part II - Supervisor

Assessment

Part I - CCAS Salary

CONTRIBUTION-BASED COMPENSATION AND APPRAISAL SUPPORT FORM (CCAS)							
Part IV - Employee Support Form a. EMPLOYEE/RATER IDENTIFICATION							
EMPLOYEE NAME		SERIES	BROADBAND LEVEL		EXPECTED OVERALL CONTRIBUTION SCORE		
SUPERVISOR NAME		ORGANIZATION					
RATING	FROM		то				
	b. VER	IFICATIO	ON OF FAC	E-TO-F	ACE DISCUSSI	ON	
	pected Overall Contri				ors, factor weights (if a urrent base salary, and		
	TO-FACE ISELING		DATES		EMPLOYEE'S INITIALS		SUPERVISOR'S INITIALS
IN	ITIAL						
MID	-POINT						
		c. CON	TRIBUTIO)N OBJ I	ECTIVES		
(1) Problen			employee and th	ne supervisi	or at the initial and mid	d-point	counseling sessions.

The Employee lists proposed individual contribution objectives based on mission priorities, needs, and duties of his or her

(3) Customer Relations:

(4) Leadership/Supervision

(5) Communication:

(6) Resource management

position.

Contribution objectives should include milestones, fiscal resources, and other measurable aspects to supplement the generic Position Requirements

Document.

41

PART III Employee Self Assessment NAME:	Factor
$In struction: \ Provide \ name tive \ comments \ regarding \ your \ contribution \ against \ each \ contribution \ the \ current \ year.$	ibution factor during Weight:
Problem Solving:	
Teamwork/Cooperation:	
Customer Relations:	
Customer Relations:	
Leadership/Supervision:	
Communications:	
Resource Management	
Employee signature Date	

Starting about September 1 of each year, the employee fills out a self-assessment which will be given to the supervisor not later than October 5. The employee provides a bulletized description of his/her contribution against each of the evaluation factors. The supervisor will discuss this input directly with the employee between October 5 and 30 to clarify any potential discrepancy, disagreement, and/or misunderstanding.

NOTE: Dates may vary by Pay Papts.

PART III	Employee Self Assessment NAME:		Factor
Instruction: the current y	: Provide namative comments regarding your contribution again year.	nst each contribution factor during	Weight
Problem	n Solving:		
Teamwor	ork/Cooperation:		
Customer	er Relations:		
Leadersh	hip/Supervision:		
Commun	nications:		
Resource	e Management:		
— Emplo	oyee signature Date		

Factor Weights:

- All factors are critical.
- At the discretion of the pay pool manager, different weights may be applied to the factors to produce a weighted average.
- Weights must be consistent within the job category (OCC Series) and applied uniformly across the pay pool.
- Employees must be advised at the beginning of the rating period.
- Weighting may not result in any factor given a weight of less than 0.5.

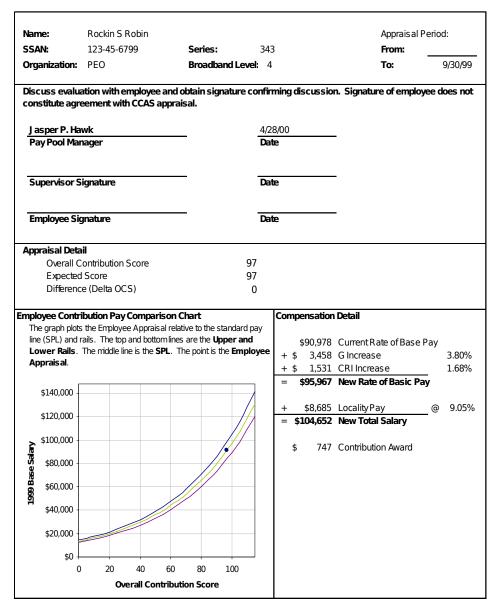
dacm.sarda.army.mil/demo

PART II Supervisor Assessmen	nt	Factor	Factor	Weighted
Employee's NAME:		Weight:	Score:	Score:
Instruction: Provide narrative comment factor during the current year and a scor	ts regarding employee's contribution against each re for each factor.			
Problem Solving:				
Teamwork/Cooperation:				
Customer Relations:				
Leadership/Supervision:				
Ecaacistiip/Sapervision.				
Communications:				
Resource Management:				
Signature	Date			

After receiving Part III from the employee, the supervisor completes a draft of Part II, Supervisor Assessment, for each employee. The draft assessment is completed not later than October 30 and is the basis for discussions during the annual pay pool meetings which are held prior to November 10. After discussions and approval, the completed form becomes the basis for discussion with each employee.

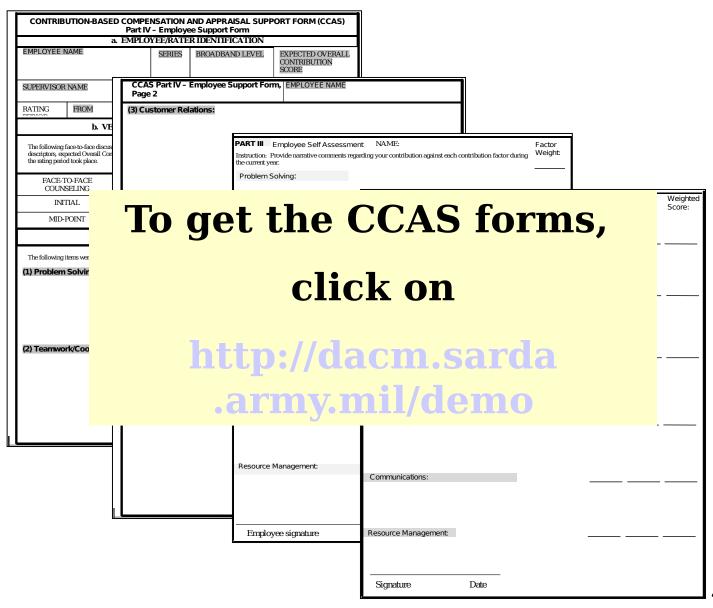
NOTE: Dates may vary by Pay Paols.

Part I - CCAS Salary Appraisal



Part I, Summary Evaluation, is produced for each employee in December and contains the overall contribution score and space for the signature of the supervisor and the employee. The signature of the supervisor will be completed before presentation to the employee. After discussing the evaluation with the employee, the employee will be asked to sign the form indicating that discussions occurred and a copy of the evaluation was provided.

Part I - CCAS Salary Appraisal



How Do I Complete My Self Assessment?

Modify thinking from just

"WHAT" (the activity) and "HOW" (the level of performance)
to include

"WHY" (the benefit that helps meet the mission) and "WHO" (the customer)

Remember to think in terms of cause and effect.

"I did X that resulted in Y which is related to Z (the mission)."

The following examples are actual employees' contribution objectives and self assessments from the 1999 CCAS rating cycle.

The objectives and self assessments are from different employees and have been given fictitious names, such as Employee Iron, Employee Blue, Employee Zinc, Employee Jade, etc.

The number appearing next to the discriminators is the <u>expected contribution level for the factor</u> for the employee.

For example:

Factor is *Problem Solving*Discriminator is *Scope/Impact*67

CONTRIBUTION-BASED COMPENSATION AND APPRAISAL SUPPORT FORM (CCAS) Part IV - Employee Support Form								
a. EMPLOYEE/RATER IDENTIFICATION								
EMPLOYEE NAME		SERIES	BROADBAND LEVEL		EXPECTED OVERALL CONTRIBUTION SCORE			
SUPERVISOR NAME			ORGANIZ	ORGANIZATION				
RATING					TO			
	b. VERIF	ICATI	ON OF FAC	E-TO-	FACE DISCUSSI	ON		
The following face-to-face discussions of career path, broadband level, factors, factor weights (if any), discriminators, descriptors, expected Overall Contribution Score based on the employee's current base salary, and contribution objectives for the rating period took place.								
	TO-FACE NSELING				EMPLOYEE' INITIALS	S	SUPERVISOR'S INITIALS	
IN	ITIAL							
MID	-POINT							
	•	c. CON	NTRIBUTIO)N OBJ	ECTIVES			
The following	g items were discussed bet	ween the	employee and t	he superv	isor at the initial and mi	d-point	counseling sessions.	
(1) Probler				•		•	J	
	Proble	em	So	lvi	nα			
	11001		- 50		9			
(2) Teamwork/Cooperation:								

Scope/Impact: Employee IRON 75
Develop all justifications for OSD
program and budget review.

Complexity/Difficulty: Employee BLUE Prepare for and conduct the Investra Systems Integration IPT, and support

TRADOC funding IPT.

Independence: Employee ZINC 48

Develop procedures and policies to and provide solutions to office mana

Creativity:

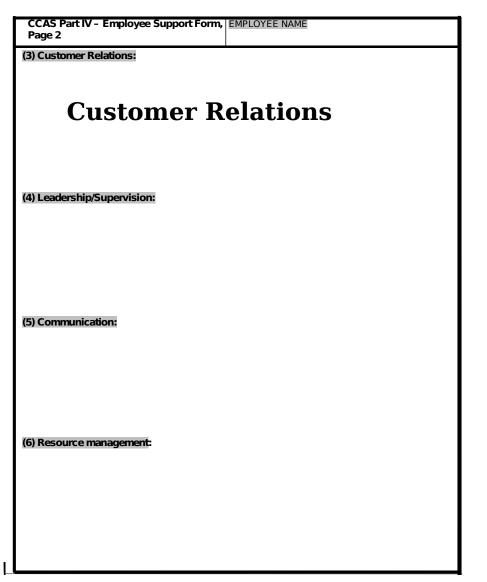
CONTRIBUTION-BASED COMPENSATION AND APPRAISAL SUPPORT FORM (CCAS) Part IV - Employee Support Form								
a. EMPLOYEE/RATER IDENTIFICATION								
EMPLOYEE NAME			SERIES	BROADBAND LEVEL		EXPECTED OVERALL CONTRIBUTION SCORE		
SUPERVISOR		ORGANIZ	ORGANIZATION					
RATING	FROM				TO			
	b. VER	RIFICATIO	ON OF FAC	Е-ТО-	FACE DISCUSSI	ON		
The following face to-face discussions of career path, broadband level, factors, factor weights (if any), discriminators, descriptors, expected Overall Contribution Score based on the employee's current base salary, and contribution objectives for the rating period took place.								
	O-FACE SELING		DATES		EMPLOYEE'S INITIALS		SUPERVISOR'S INITIALS	
INT	ΓIAL							
MID-	POINT							
		c. CON	NTRIBUTIO)N OBJ	ECTIVES			
The following items were discussed between the employee and the supervisor at the initial and mid-point counseling sessions. (1) Problem Solving:								
(2) Teamwork/Cooperation: Teamwork/Cooperation								

Scope of Team Effort: Employee JADE Chair a team of logistics experts whether annual DAILS team and individual award winners.

Contribution to Team: Employee IRO Synchronize funding requirements external agencies, defend and justic external agencies.

Effectiveness: Employee RUBY 93

Participate and represent the agend conference/meeting to exchange information, evaluate/coordinate pr defend actions, propose solutions a resolve problems.



Breadth of Influence: Employee PIN

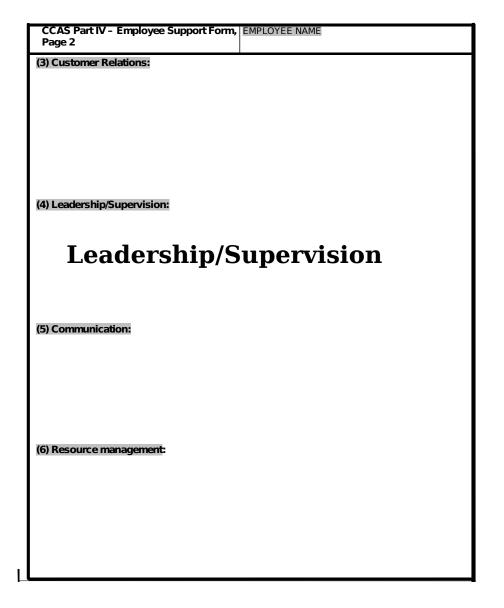
Provides customer service to all lemanagement, the Project Officers and Districts in a professional and cour manner.

Customer Needs: Employee IRON 75
Work to assess PM/PEO requireme
for MDEP FPTA resourcing.

Customer Interaction Level:

Employee LIME 85

Works at senior level to stimulate of alliances for program/project supp

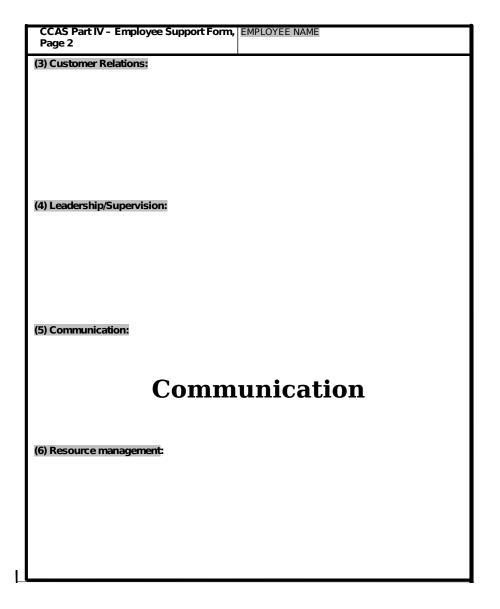


Leadership Role: Employee GOLD 38
Provides leadership in understandicorrespondence documentation, brimaterials, and administrative processors.

Breadth of Influence: Employee IRO: Provides necessary leadership and supervision to ensure project guida is in HQDA/OSD PPBES guidance documents.

Mentoring/Employee Developm Employee BLUE 100

Support implementation of the Acq Personnel Demonstration. Provide environment where personnel have opportunity to develop personally a professionally.



Level of Interaction (Audience):

Employee BEAR 86

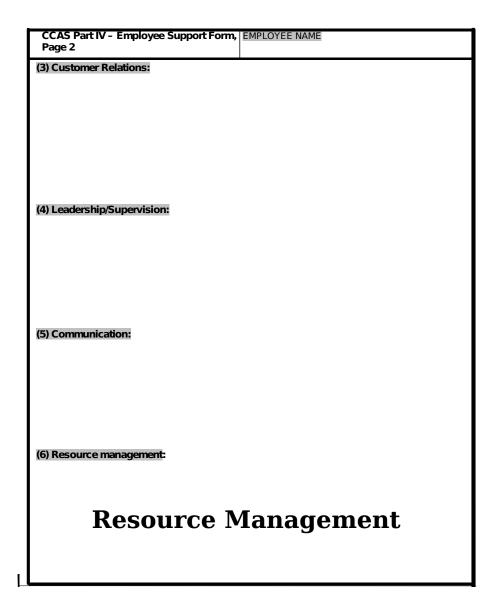
Direct and coordinate Operations Tactions in supporting the Director interactions with Congress, DoD, Jackstaff, and MACOMs. Ensure the the interactions communicate the adigitization story to the target audit Interact with the modernization coin parallel with and support of the

Written: Employee IRON 75

Prepares written report on FPTA M restructuring and briefs to agency leadership.

Oral: Employee FISH 71

Prepare and present briefings to his headquarters.



Scope of Responsibility:

Employee ZINC 48

Monitor supply account balance at DSSW. Project funds needed based on supplies on-hand, special events, fiscal year-end, etc.

Planning/Budgeting:

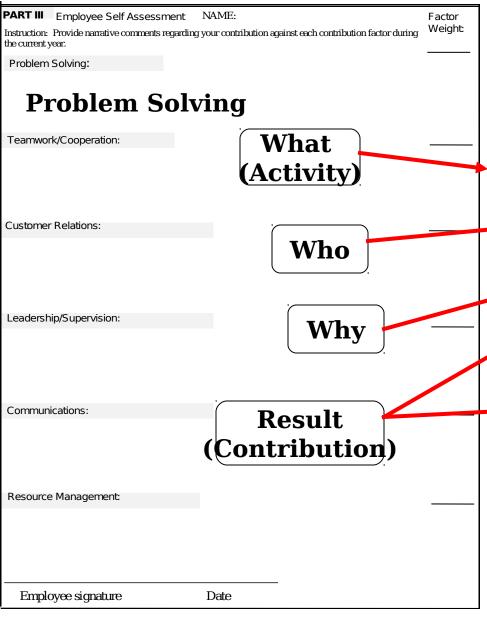
Employee CORN 89

Develops, acquires, and allocates resources to digitize the force in the FY 00 budget, and FY 01-05 POM.

Execution/Efficiency:

Employee IRON 75

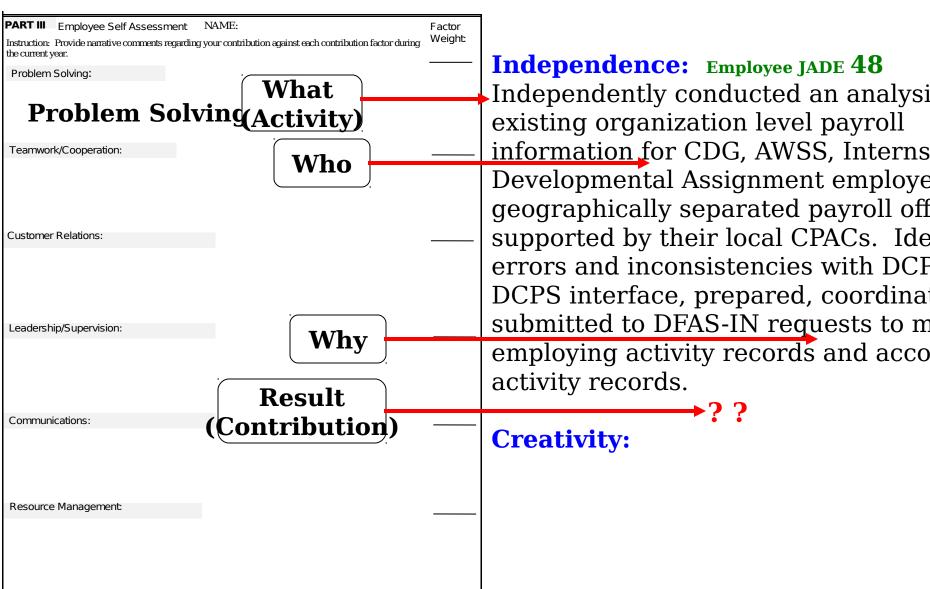
Properly plans and manages resources, to include time, to accomplish all assigned tasks



Scope/Impact: Employee IRON **75**Did not provide self assessment.

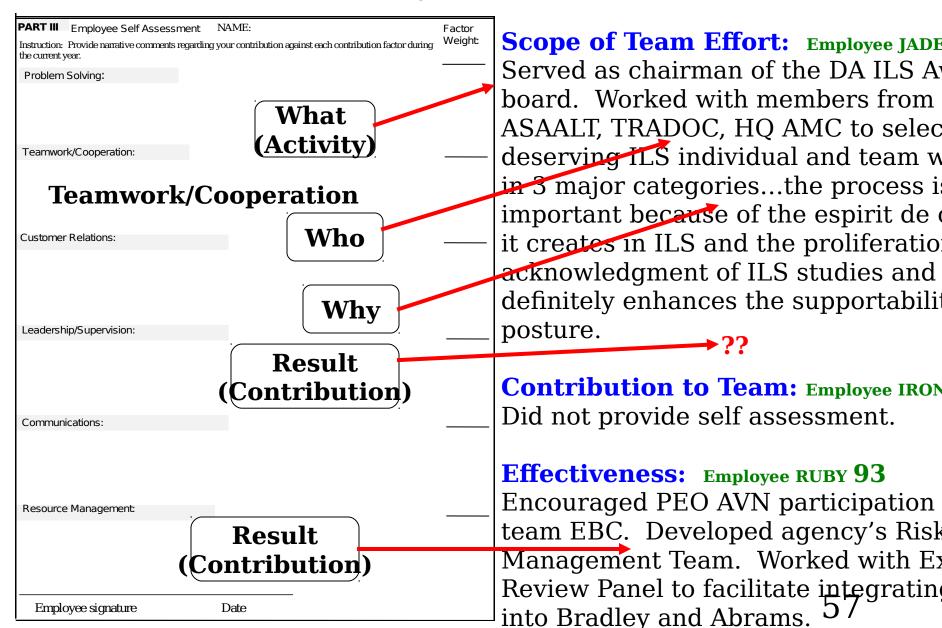
Complexity/Difficulty: Employee BLU Prepared for and conducted the Inve Strategy IPT which focused the Arm and Secretariat on the digitization r ments and funding levels for FY-2-0 This resulted in an informed group of action officers who understand the those systems that are to be fielded that schedule, and the approximate architecture numbers. End result w better POM development process th determines if the ADMS is executab affordable.

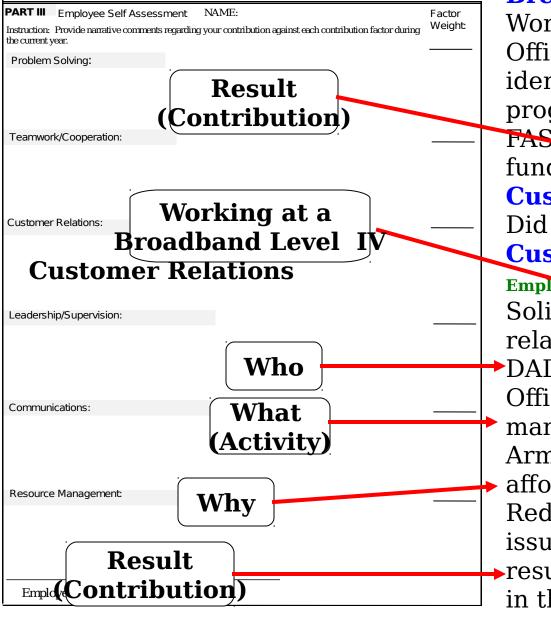
Independence: See Next Slide



Employee signature

Date





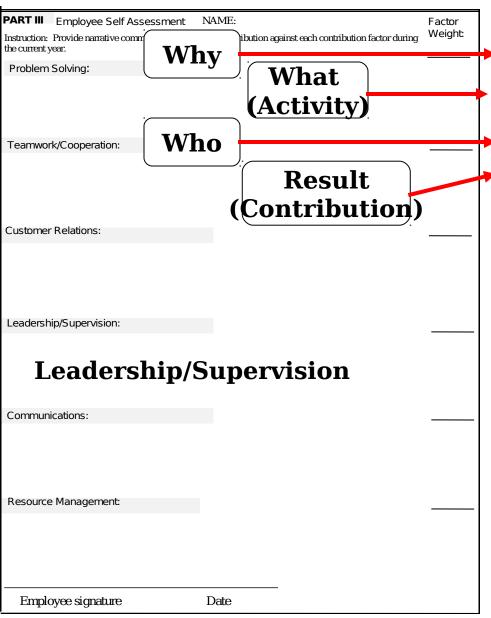
Breadth of Influence: Employee PIN Works closely with Districts, Project Officers, and higher headquarters identify problems with current plant programming, budgeting and exect FASST travel dollars and AIS Train funds.

Customer Needs: Employee IRON 75
Did not provide self assessment.

Customer Interaction Level:

Employee LIME 85

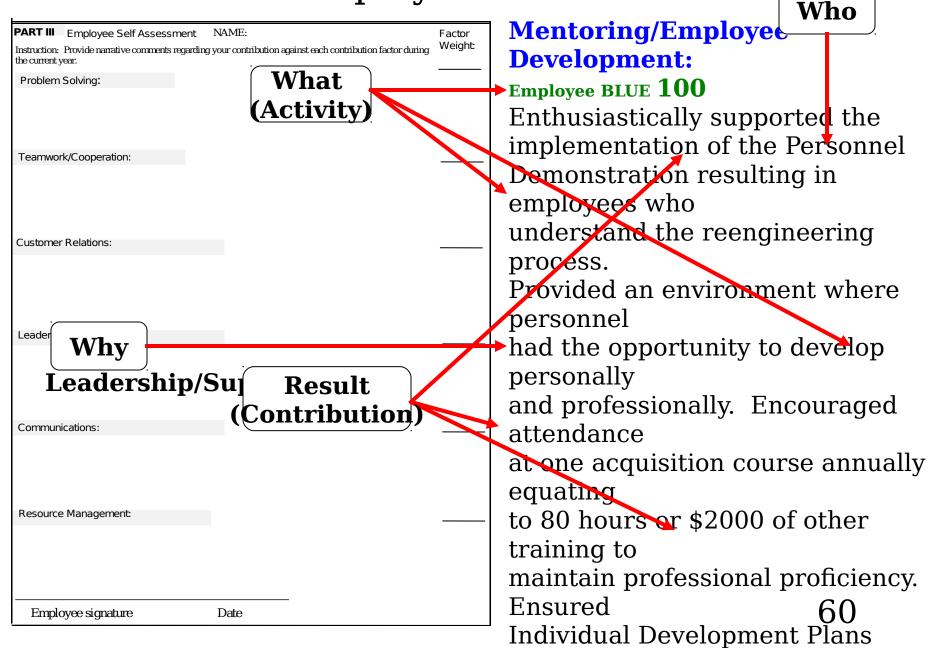
Solidified, from a strategic standporelationship with the Office of the DADCSPER, PERSCOM, and the GOfficer Management Office on the management of military members of Army Acquisition Corps. This relates afforded the opportunity to resolve Reduction Initiative before it became issue at the senior leadership level result of this resolution was no red in the AAESA community.



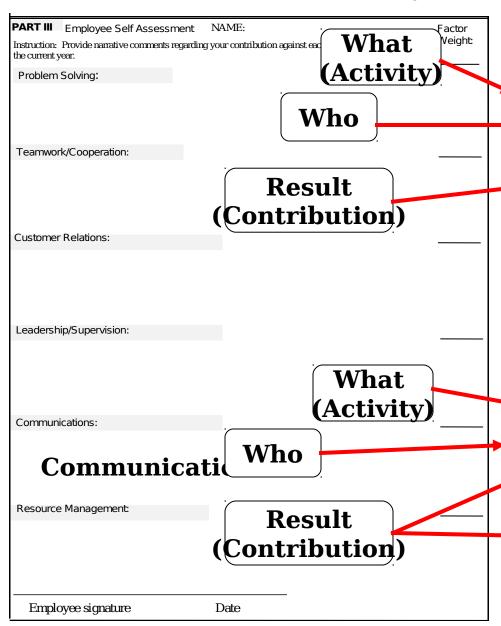
Leadership Role: Employee GOLD 38
Always provided leadership in
correspondence documentation, bri
materials and administrative, and a
ARD is viewed as an efficient and very
professional organization.

Breadth of Influence: Employee IRON Did not provide self assessment.

Mentoring/Employee Developme See Next Slide



Part III - Employee Self Assessmé why



Level of Interaction (Audience): Employee BEAR 86

Directed the team efforts to tell the digitization story to Congress, DoD ARSTAF, and MACOMs. Result was target audiences gained understan and accepted operational benefits from the Army's digitization efforts

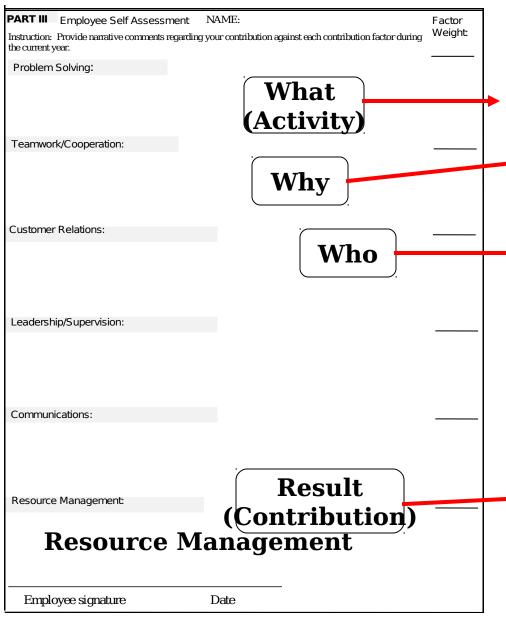
Written: Employee IRON 75

Did not provide self assessment.

Oral: Employee FISH 71

Developed and presented briefings MILDEP ASA (ALT) and DCG AMC which resulted in definition of worlagenda. Proposed agenda concept accepted with no changes. All wor attendees benefited from appropria of presentations.

61



Scope of Responsibility:

Employee ZINC 48

Employee did not provide contribution.

Planning/Budgeting: Employee

Continually developed and implemented contingency plans to accommodate dynamic program requirements with severely limited resources to ensure all tasks were accomplished in a timely and accurate manner. Worked with TR, FORSCOM and TRADOC in an attempt to deconflict POM 99 plus up to FORSCOM and TRADOC budgets for AECP efforts that potentially would reduce out year UFRs. Developed required FPTAGEOM issue papers as required and

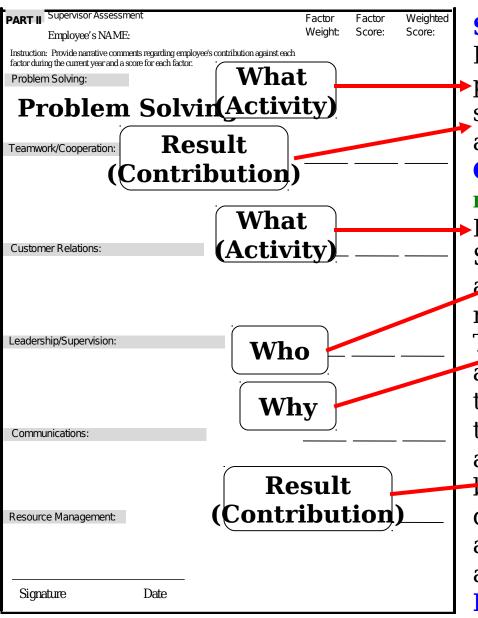
The following examples are actual supervisor assessments from the 1999 CCAS rating cycle.

Again, these assessments are from different supervisors but are their assessments of the employees previously identified.

The first number appearing next to the discriminators is the expected contribution level for that employee's comment and the second number is the score approved by the pay pool for the factor.

For example:

Factor is *Problem Solving*Discriminator is *Scope/Impact* 67 70



Scope/Impact: Employee IRON 75 -SCO

Did not develop all justifications for eprogram and budget reviews resulting someone else doing that work to ensagency was adequately resource.

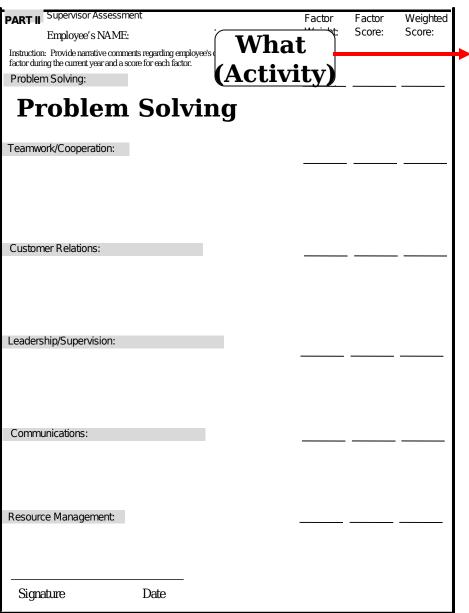
Complexity/Difficulty:

Employee BLUE 100 - scored 115

Prepared for and conducted the Inve Strategy IPT which focused the Army and Secretariat on the digitization re ments and funding levels for FY-2-07 This resulted in an informed group o action officers who understand the A those systems that are to be fielded a that schedule, and the approximate s architecture numbers. End result wi better POM development process that determines if the ADMS is executable affordable, and ensure priority progr are funded in FY02-07 POM.

Independence: See Next6stide

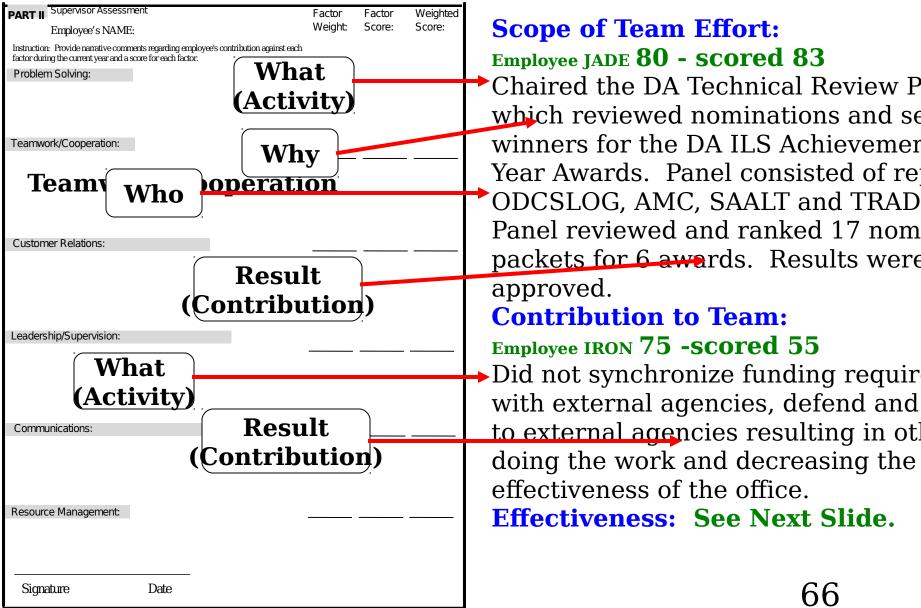


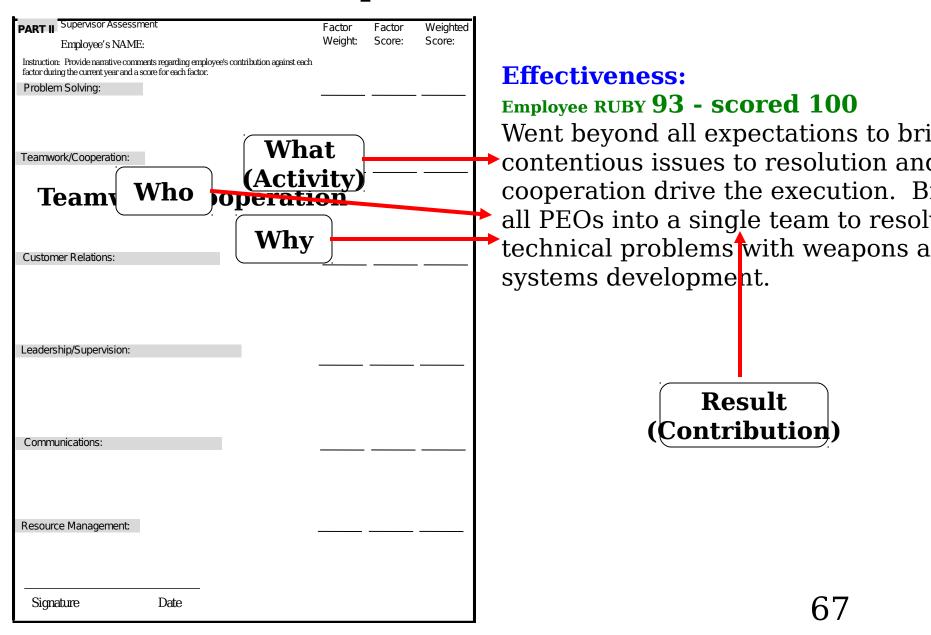


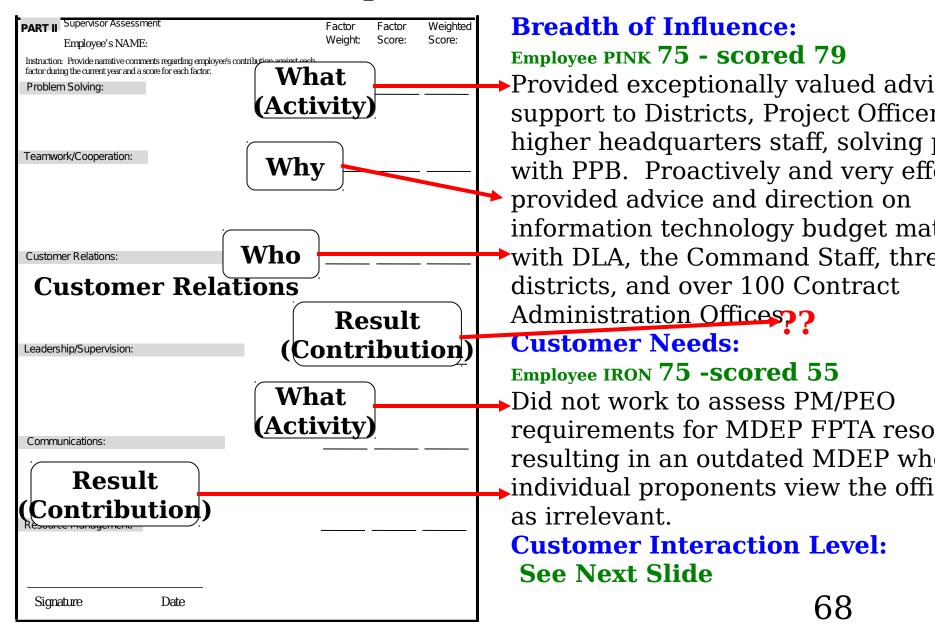
Independence: Employee ZINd 48 - SC Independently researched and resolve related to payroll. Her proactive apprensured the pay of civilians in many geographic regions. ▶

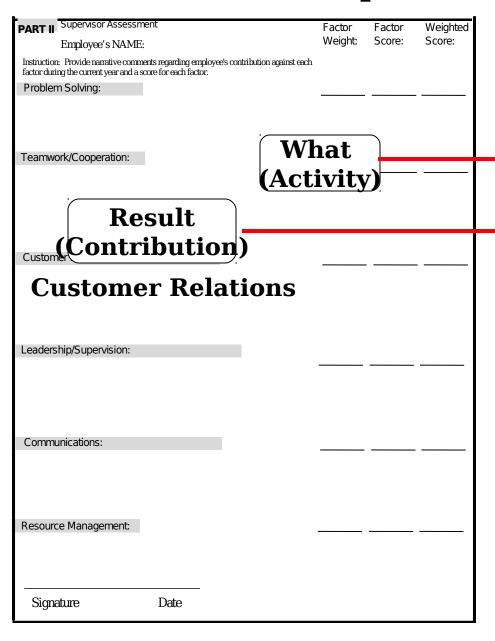
Creativity:

Result (Contribution)





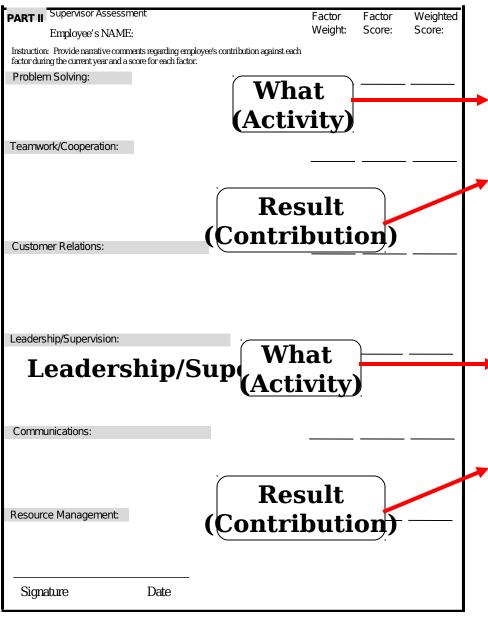




Customer Interaction Level:

Employee LIME **85 - scored 96**.... resolved Officer Reduction
Initiative before it became an issue senior leadership level. The result

no reductions in the AAESA comm



Leadership Role:

Employee GOLD 38 - scored 46

Always provided leadership in correspondence documentation, bromaterials and administrative processresulting in ARD being viewed as a efficient and very professional organization.

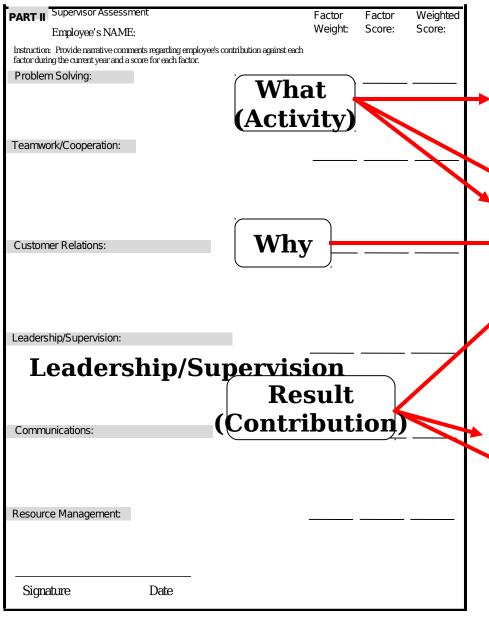
Breadth of Influence:

Employee IRON 75 -scored 50

Was not subject matter expert on Pand agency information, and did no provide leadership/supervision to participants of the OSD review cyclesulting in others doing that work reduced efficiency.

Mentoring/Employee Developme See Next Slide

Who



Mentoring/Employee Developme Employee BLUE 100 - scored 100

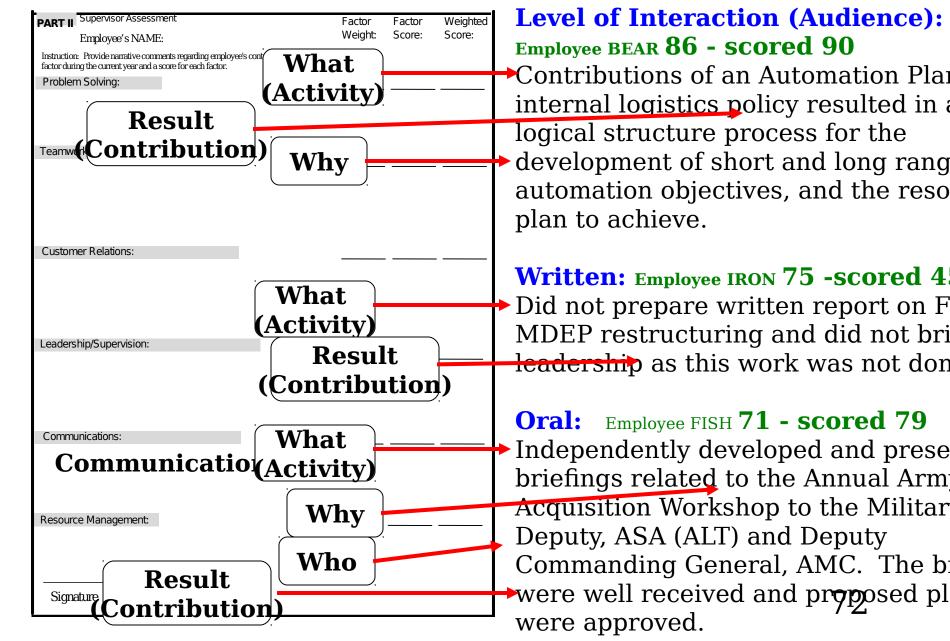
Enthusiastically supported the implementation of the Personnel Demonstration resulting in employed understand the reengineering proceprovided an environment where personnel and the personnel where personnel and the reengineering proceprovided an environment where personnel and the reengineering proceprovided and environment where personnel and the reengineering procepts are recommended by the reengineering procepts and the reengineering procepts are recommended by the reengineering procepts and the reengineering procepts are recommended by the recommended by the

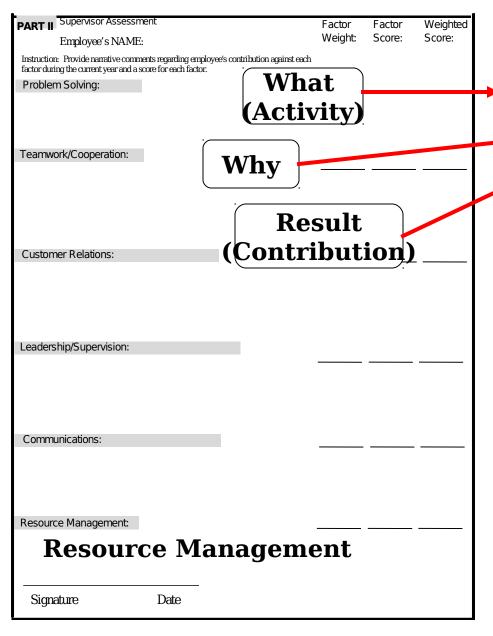
had the opportunity to develop personal professionally. Encouraged attached at one acquisition course annually to 80 hours or \$2000 of other training maintain professional proficiency. Individual Development Plans were

Result is a team of employees with increasing technical knowledge enathem to contribute in numerous wathe ADO mission. I failed in the

development of one employee.

constructed, approved, and support





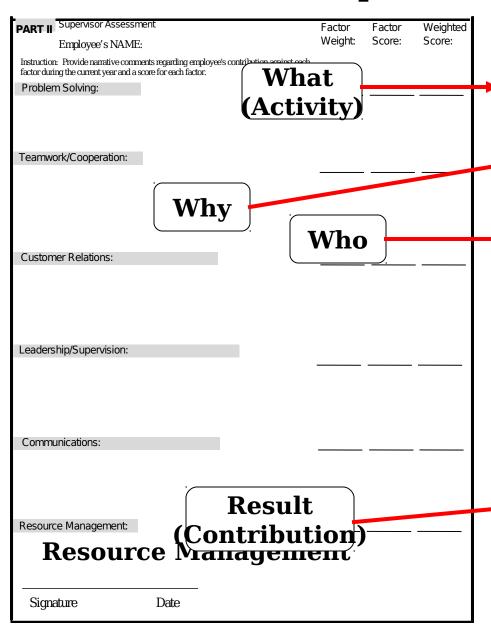
Scope of Responsibility:

Employee ZINC 48 - scored 55

Successfully managed the DSSW supply account.

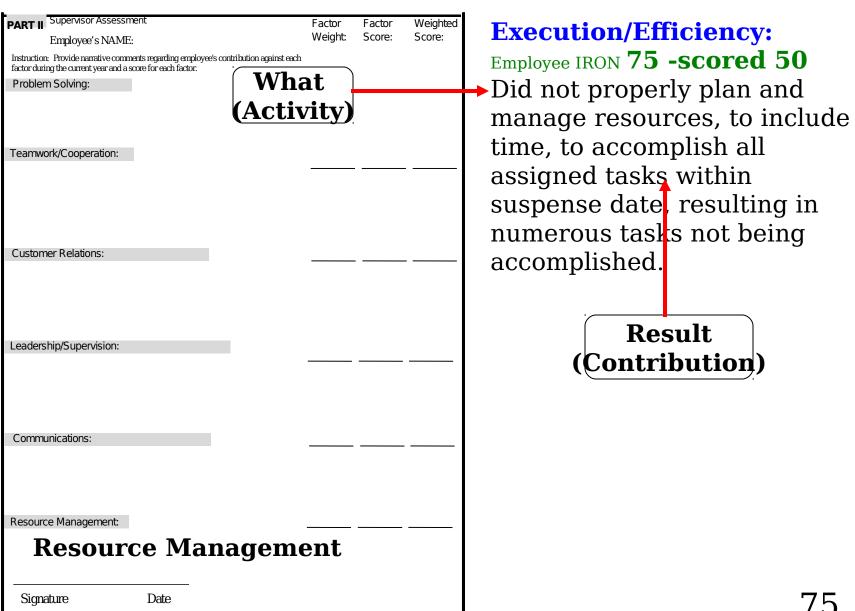
Maintained balance and identified the need for additional funding prior to an emergency arising.

Planning/Budgeting: See Next Slide



Planning/Budgeting:

Employee CORN 89 - scored 98 Continually developed and implemented contingency plans to accommodate dynamic program requirements with severely limited resources to ensure all tasks were accomplished in a timely and accurate manner. Worked with TR, FORSCOM and TRADOC in an attempt to deconflict POM 99 plus up to FORSCOM and TRADOC budgets for AECP efforts that potentially wold reduce out year UFRs. Developed required FPTA POM issue papers as required and tracked the MDEP changes with FDR and SIS to ensure accuracy in reporting. This enable **7**4his program to remain funded at



This concludes the Introduction to CCAS.

If you have any questions, please contact Local Point of Contact at (###) POC-FONE or email address poc@something.army.mi

This introduction was developed by the Army Project Office for the Civilian Acquisition Workforce Personnel Demonstration Project. Points of Contact are Spencer Hudson, 703-604-7026, DSN 664-7026 or hudsons@sarda.army.mil or Jerry Lee, 703-604-7027, DSN 664-7027 or leeja@sarda.army.mil